

# Online Appendix

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## A. Proofs

### A.1. Benchmark Models

Proof of **Lemma 1**: Let  $(\mathcal{V}, \sigma)$  be an election. We prove the lemma by constructing another election which has binary results and yields the incumbent an ex-ante expected payoff that is at least as large as what  $(\mathcal{V}, \sigma)$  does. Let

$$\begin{aligned}\mathcal{V}_1 &:= \{v \in \mathcal{V} : \mathbb{E}_\sigma[\theta|v] \geq 1 - c_O\} \\ \mathcal{V}_0 &:= \{v \in \mathcal{V} - \mathcal{V}_1 : \mathbb{E}_\sigma[\theta|v] \geq c_I\}.\end{aligned}$$

Note that for any  $v \in \mathcal{V}_1$ , the incumbent always prefers to claim the office and the opposition always acquiesces; for any  $v \in \mathcal{V}_0$ , the incumbent always prefers to stay in office but the opposition strictly prefers to start a confrontation, so that a confrontation occurs for sure; and for any  $v \in \mathcal{V} - \mathcal{V}_1 - \mathcal{V}_0$ , the opposition strictly prefers to start a confrontation and given that the opposition does so, the incumbent always prefers to step down. Thus, the ex-ante expected payoff of the incumbent under  $(\mathcal{V}, \sigma)$  is

$$\begin{aligned}& \sum_{\theta=0,1} Pr(\theta) (\sigma(\mathcal{V}_1|\theta) + \sigma(\mathcal{V}_0|\theta)(\theta - c_I)) \\ &= \mathbb{E}[\theta]\sigma(\mathcal{V}_0 + \mathcal{V}_1|\theta = 1) + (1 - \mathbb{E}[\theta])\sigma(\mathcal{V}_1|\theta = 0) - (\mathbb{E}[\theta]\sigma(\mathcal{V}_0|\theta = 1) + (1 - \mathbb{E}[\theta])\sigma(\mathcal{V}_0|\theta = 0))c_I\end{aligned}$$

Consider a new election  $(\mathcal{V}, \sigma^*)$  such that

$$\sigma^*(v|\theta) = \begin{cases} \sigma(v|\theta), & v \in \mathcal{V}_1 \\ \theta\sigma(v|\theta = 1), & v \in \mathcal{V}_0 \\ \theta\sigma(v|\theta = 1) + (1 - \theta)\sigma(v|\theta = 0) \frac{\sigma(\mathcal{V} - \mathcal{V}_1|\theta=0)}{\sigma(\mathcal{V} - \mathcal{V}_1 - \mathcal{V}_0|\theta=0)}, & v \in \mathcal{V} - \mathcal{V}_1 - \mathcal{V}_0 \end{cases}.$$

Clearly,  $\sigma^*$  is an election and

$$\begin{aligned} \mathbb{E}_{\sigma^*}[\theta|v] &= \mathbb{E}_{\sigma}[\theta|v], & v \in \mathcal{V}_1 \\ \mathbb{E}_{\sigma^*}[\theta|v] &= 1, & v \in \mathcal{V}_0 \\ \mathbb{E}_{\sigma^*}[\theta|v] &\leq \mathbb{E}_{\sigma}[\theta|v], & v \in \mathcal{V} - \mathcal{V}_1 - \mathcal{V}_0. \end{aligned}$$

Hence,  $(\mathcal{V}, \sigma^*)$  yields the incumbent the ex-ante expected payoff of

$$\begin{aligned} &\mathbb{E}[\theta]\sigma(\mathcal{V}_0 + \mathcal{V}_1|\theta = 1) + (1 - \mathbb{E}[\theta])\sigma(\mathcal{V}_1|\theta = 0) \\ &\geq \mathbb{E}[\theta]\sigma(\mathcal{V}_0 + \mathcal{V}_1|\theta = 1) + (1 - \mathbb{E}[\theta])\sigma(\mathcal{V}_1|\theta = 0) - (\mathbb{E}[\theta]\sigma(\mathcal{V}_0|\theta = 1) + (1 - \mathbb{E}[\theta])\sigma(\mathcal{V}_0|\theta = 0))c_I, \end{aligned}$$

which is at least as large as that under  $(\mathcal{V}, \sigma)$ .

Now define  $\mathbf{m}$  such that

$$m_\theta := \sigma^*(\mathcal{V}_0 + \mathcal{V}_1|\theta).$$

First, by definition,

$$\sigma^*(v|\theta = 0) \leq \mu\sigma^*(v|\theta = 1)$$

for each  $v \in \mathcal{V}_0 + \mathcal{V}_1$ . Hence,

$$m_0 = \sigma^*(\mathcal{V}_0 + \mathcal{V}_1|\theta = 0) \leq \mu\sigma^*(\mathcal{V}_0 + \mathcal{V}_1|\theta = 1) = \mu m_1 \leq m_1.$$

Second,

$$\begin{aligned} \mathbb{E}_{\mathbf{m}}[\theta|v = 1] &= \mathbb{E}_{\sigma^*}[\theta|\mathcal{V}_0 + \mathcal{V}_1] \geq 1 - c_O \\ \mathbb{E}_{\mathbf{m}}[\theta|v = 0] &= \mathbb{E}_{\sigma^*}[\theta|\mathcal{V} - \mathcal{V}_1 - \mathcal{V}_0] < c_I. \end{aligned}$$

Hence,  $\mathbf{m}$  yields the incumbent the ex-ante expected payoff of

$$\mathbb{E}[\theta]m_1 + (1 - \mathbb{E}[\theta])m_0 = \mathbb{E}[\theta]\sigma(\mathcal{V}_0 + \mathcal{V}_1|\theta = 1) + (1 - \mathbb{E}[\theta])\sigma(\mathcal{V}_1|\theta = 0),$$

which is at least as large as that under  $(\mathcal{V}, \sigma)$ . (q.e.d.)

**Proof of Proposition 1:** As shown in the proof of Lemma 1, the incumbent always finds it better to choose an  $\mathbf{m}$  such that  $\mathbb{E}_{\mathbf{m}}[\theta|v = 1] \geq 1 - c_O$  and  $\mathbb{E}_{\mathbf{m}}[\theta|v = 0] < c_I$

or, equivalently,

$$m_0 \leq \mu m_1$$

$$m_0 < \frac{\mathbb{E}[\theta]}{1 - \mathbb{E}[\theta]} \frac{1 - c_I}{c_I} m_1 + 1 - \frac{\mathbb{E}[\theta]}{1 - \mathbb{E}[\theta]} \frac{1 - c_I}{c_I}$$

For such an  $\mathbf{m}$ , the incumbent has the ex-ante expected payoff of

$$\mathbb{E}[\theta]m_1 + (1 - \mathbb{E}[\theta])m_0,$$

which is strictly increasing in both  $m_0$  and  $m_1$ . Hence, it is optimal for the incumbent to choose  $m_0 = \mu$  and  $m_1 = 1$ . *(q.e.d.)*

**Proof of Proposition 2:** Obviously, the incumbent would always stay in office after observing  $v = 1$ , so that  $\theta = 1$ . Hence,  $a_1 = 1$ . Suppose the incumbent stays in office with probability  $a_0$  after observing  $v = 0$ , so that  $\theta = 0$ . Then, if the incumbent stays in office, the opposition has the posterior

$$\mathbb{E}_{(a_0,1)}[\theta|A = 1] = \frac{\mathbb{E}[\theta]}{\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])a_0}$$

and is not willing to start a confrontation if and only if  $a_0 \leq \mu$ . First, assume  $a_0 < \mu$ , then the opposition never starts a confrontation, which implies that it is optimal for the incumbent to always stay in office. This contradicts  $a_0 < \mu$ . Second, assume  $a_0 > \mu$ , then the opposition always starts a confrontation, which implies that it is optimal for the incumbent to step down after observing  $v = 0$ . This contradicts  $a_0 > \mu$ . Hence,  $a_0 = \mu$ . In turn, the strategy of the opposition has to make the incumbent indifferent after observing  $v = 0$ , so that  $r = (1 + c_I)^{-1}$ . *(q.e.d.)*

## A.2. Integrated Model: Post-Election Stage

**Proof of Lemma 2:** First, because  $m_0 \leq m_1$ ,

$$\mathbb{E}_{\mathbf{m}}[\theta|v = 1] \geq \mathbb{E}[\theta] > c_I,$$

so that  $a_1 = 1$ ; and

$$\mathbb{E}_{\mathbf{m},\mathbf{a}}[\theta|A = 1, s = 1] = \mathbb{E}_{\mathbf{m}}[\theta|v = 0] \leq \mathbb{E}[\theta] < 1 - c_O,$$

so that  $r_1 = 1$ .

To prove that  $m_1 = 1$ , consider  $m_1$  and  $m'_1$  such that  $m_1 < m'_1$ . Suppose  $\mathbf{a} = (a_0, 1)$  and  $\mathbf{r} = (r_0, 1)$  constitute an equilibrium following  $\mathbf{m} = (m_1, m_0)$  while  $\mathbf{a}' = (a'_0, 1)$  and  $\mathbf{r}' = (r'_0, 1)$  constitute an equilibrium following  $\mathbf{m}' = (m'_1, m_0)$ . Assume  $r'_0 > r_0$ .

After choosing  $\mathbf{m}$  and observing  $v = 0$ , the incumbent has the expected payoff of

$$\begin{aligned} & 1 - (t + (1 - t)r_0) + (t + (1 - t)r_0) (\mathbb{E}_{\mathbf{m}}[\theta|v = 0] - c_I) \\ &= 1 - (t + (1 - t)r_0) \left( \frac{(1 - \mathbb{E}[\theta])(1 - m_0)}{\mathbb{E}[\theta](1 - m_1) + (1 - \mathbb{E}[\theta])(1 - m_0)} + c_I \right) \end{aligned}$$

by staying in office. After choosing  $\mathbf{m}'$  and observing  $v = 0$ , the incumbent has

$$\begin{aligned} & 1 - (t + (1 - t)r'_0) \left( \frac{(1 - \mathbb{E}[\theta])(1 - m_0)}{\mathbb{E}[\theta](1 - m'_1) + (1 - \mathbb{E}[\theta])(1 - m_0)} + c_I \right) \\ &< 1 - (t + (1 - t)r_0) \left( \frac{(1 - \mathbb{E}[\theta])(1 - m_0)}{\mathbb{E}[\theta](1 - m_1) + (1 - \mathbb{E}[\theta])(1 - m_0)} + c_I \right) \end{aligned}$$

by staying in office. Hence,  $a'_0 \leq a_0$ . But this implies that

$$\begin{aligned} \mathbb{E}_{\mathbf{m}, \mathbf{a}}[\theta|A = 1, s = 0] &= \frac{\mathbb{E}[\theta] (m_1 + (1 - t)(1 - m_1)a_0)}{\mathbb{E}[\theta] (m_1 + (1 - t)(1 - m_1)a_0) + (1 - \mathbb{E}[\theta]) (m_0 + (1 - t)(1 - m_0)a_0)} \\ &\leq \frac{\mathbb{E}[\theta] (m'_1 + (1 - t)(1 - m'_1)a'_0)}{\mathbb{E}[\theta] (m'_1 + (1 - t)(1 - m'_1)a'_0) + (1 - \mathbb{E}[\theta]) (m_0 + (1 - t)(1 - m_0)a'_0)} \\ &= \mathbb{E}_{\mathbf{m}', \mathbf{a}'}[\theta|A = 1, s = 0], \end{aligned}$$

so that  $r'_0 \leq r_0$ , which is a contradiction to  $r'_0 > r_0$ . Hence, it must be true that  $r'_0 \leq r_0$ . In turn,  $\mathbf{m}$  yields the incumbent the ex-ante expected payoff of

$$\begin{aligned} & (\mathbb{E}[\theta]m_1 + (1 - \mathbb{E}[\theta])m_0) (1 - r_0 + r_0 (\mathbb{E}_{\mathbf{m}}[\theta|v = 1] - c_I)) \\ &+ (\mathbb{E}[\theta](1 - m_1) + (1 - \mathbb{E}[\theta])(1 - m_0)) \\ &\times \max \{1 - (t + (1 - t)r_0) + (t + (1 - t)r_0) (\mathbb{E}_{\mathbf{m}}[\theta|v = 0] - c_I), 0\}. \end{aligned}$$

Because  $r'_0 \leq r_0$  and because

$$\begin{aligned} & 1 - r_0 + r_0 (\mathbb{E}_{\mathbf{m}}[\theta|v = 1] - c_I) \\ &> \max \{1 - (t + (1 - t)r_0) + (t + (1 - t)r_0) (\mathbb{E}_{\mathbf{m}}[\theta|v = 0] - c_I), 0\}, \end{aligned}$$

the previous expression is smaller than the expected payoff that  $\mathbf{m}'$  yields to the incumbent. Therefore, it is optimal for the incumbent to choose  $m_1 = 1$ .

At last, assume that the incumbent chooses  $\mathbf{m} = (m, 1)$  with  $m > \mu$ . Then,

$$\mathbb{E}_{\mathbf{m}, \mathbf{a}}[\theta|A = 1, s = 0] \leq \mathbb{E}_{\mathbf{m}}[\theta|v = 1] < 1 - c_O,$$

so that it is optimal for the opposition to choose  $r = 1$ . In turn, it is optimal for the incumbent to choose  $a = 0$ . The ex-ante expected payoff of the incumbent following  $\mathbf{m} = (m, 1)$  is then  $\mathbb{E}[\theta](1 - c_I)$ . Now assume that the incumbent chooses  $\mathbf{m} = (0, 1)$ . Suppose  $r = 1$ , then it is optimal for the incumbent to choose  $a = 0$ . But this in turn

implies that it is optimal for the opposition to choose  $r = 0$ , a contradiction to  $r = 1$ . Hence,  $r < 1$ . The ex-ante expected payoff of the incumbent is then

$$\mathbb{E}[\theta](1 - rc_I) + (1 - \mathbb{E}[\theta]) \max \{1 - (t + (1 - t)r)(1 + c_I), 0\} > \mathbb{E}[\theta](1 - c_I).$$

Therefore,  $\mathbf{m} = (0, 1)$  strictly dominates any  $\mathbf{m} = (m, 1)$  such that  $m > \mu$ . (*q.e.d.*)

**Proof of Lemma 3:** Suppose the incumbent has chosen  $\mathbf{m} = (m, 1)$  with  $m \leq \mu$ .

First, assume  $t \geq (1 + c_I)^{-1}$ . Then, after observing  $v = 0$ , the incumbent expects to gain

$$1 - (t + (1 - t)r)(1 + c_I) \leq -(1 - t)r(1 + c_I) \leq 0.$$

Hence, it is optimal for the incumbent to choose  $a = 0$ . In turn, because  $m \leq \mu$ ,

$$\mathbb{E}_{\mathbf{m},(0,1)}[\theta|A = 1, s = 0] = \mathbb{E}_{\mathbf{m}}[\theta|v = 1] \geq 1 - c_O,$$

it is optimal for the opposition to choose  $r = 0$ .

Second, assume

$$t < \min \left( \frac{1 - \mu}{1 - m}, \frac{1}{1 + c_I} \right).$$

Note that

$$\mathbb{E}_{\mathbf{m},a}[\theta|A = 1, s = 0] = \frac{\mathbb{E}[\theta]}{\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])(m + (1 - t)(1 - m)a)} > 1 - c_O$$

if and only if  $a < a^*(m)$  in the lemma. Assume  $a < a^*(m)$ , then  $r = 0$ . This, together with  $t < (1 + c_I)^{-1}$ , implies that it is optimal for the incumbent to choose  $a = 1$ , a contradiction to  $a < a^*(m)$ . Assume  $a > a^*(m)$ , then  $r = 1$ . This implies that it is optimal for the incumbent to choose  $a = 0$ , a contradiction to  $a > a^*(m)$ . Hence, it must be true that  $a = a^*(m)$ . Because  $t < (1 - m)^{-1}(1 - \mu)$ ,  $a^*(m) \in (0, 1)$ , so that the strategy of the opposition has to make the incumbent indifferent after observing  $v = 0$ . This implies that  $r = (1 + c_I)^{-1}$ .

Third, assume

$$\frac{1 - \mu}{1 - m} \leq t < \frac{1}{1 + c_I},$$

which necessitates

$$c_I < \frac{\mu - m}{1 - \mu}.$$

Because  $t \geq (1 - m)^{-1}(1 - \mu)$ ,

$$\begin{aligned} \mathbb{E}_{m,a}[\theta|A = 1, s = 0] &\geq \mathbb{E}_{m,a}[\theta|A = 1, s = 0] \\ &= \frac{\mathbb{E}[\theta]}{\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])(m + (1 - t)(1 - m))} \\ &\geq \frac{\mathbb{E}[\theta]}{\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])\mu} = 1 - c_O \end{aligned}$$

for each  $a \in [0, 1]$ . Hence, it is optimal for the opposition to choose  $r = 0$ . Because  $t < (1 + c_I)^{-1}$  and  $r = 0$ , it is optimal for the incumbent to choose  $a = 1$ . (*q.e.d.*)

### A.3. Integrated Model: Pre-Election Stage

Now we prove Proposition 3 by comparing the ex-ante expected payoff of the incumbent on the equilibrium path shown in Lemma 3 following each choice of  $\mathbf{m} = (m, 1)$  such that  $m \leq \mu$ , that is,

$$\begin{aligned} u(m) &:= (\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m) \left( 1 - r^*(m) \left( \frac{(1 - \mathbb{E}[\theta])m}{\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m} + c_I \right) \right) \\ &\quad + (1 - \mathbb{E}[\theta])(1 - m) \max \{ 1 - (t + (1 - t)r^*(m))(1 + c_I), 0 \}. \end{aligned}$$

Before proving Proposition 3, we first prove a lemma that takes care of simple cases with respect to  $t$ .

**Lemma A.1:** Suppose  $t < 1 - \mu$  or  $t \geq (1 + c_I)^{-1}$ . It is optimal for the incumbent to choose  $m = \bar{m}$  ex ante.

Proof: First, by Lemma 3,  $t \geq (1 + c_I)^{-1}$  implies that  $r^*(m) = 0$  for each  $m < \mu$ . Hence,

$$u(m) = \mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m,$$

which is strictly increasing in  $m$ . Hence,  $m = \bar{m}$  is optimal.

Second, by Lemma 3,  $t < 1 - \mu \leq (1 - m)^{-1}(1 - \mu)$  implies that

$$r^*(m) = \frac{\frac{1}{1+c_I} - t}{1 - t}$$

for each  $m < \mu$ . Hence,

$$\begin{aligned} u(m) &= (\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m) \left( 1 - \frac{\frac{1}{1+c_I} - t}{1-t} \left( \frac{(1 - \mathbb{E}[\theta])m}{\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m} + c_I \right) \right) \\ &= \mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m - \frac{\frac{1}{1+c_I} - t}{1-t} (c_I \mathbb{E}[\theta] + (1 + c_I)(1 - \mathbb{E}[\theta])m) \end{aligned}$$

and

$$u'(m) = (1 - \mathbb{E}[\theta]) \left( 1 - \frac{1 - (1 + c_I)t}{1-t} \right) > 0,$$

so that  $m = \bar{m}$  is optimal.

(*q.e.d.*)

**Proof of Proposition 3:** By Lemma A.1, the proposition holds if either  $t < 1 - \mu$  or  $t \geq (1 + c_I)^{-1}$ . Hence, we only have to prove it assuming that

$$1 - \mu \leq t < \frac{1}{1 + c_I},$$

which necessitates

$$c_I < \frac{\mu}{1 - \mu}.$$

Then, according to Lemma 3,  $t < (1 + c_I)^{-1}$  implies that

$$r^*(m) = \begin{cases} 0, & m \leq \mu - (1 - \mu) \frac{1-t}{t} \\ \frac{\frac{1}{1+c_I} - t}{1-t}, & m > \mu - (1 - \mu) \frac{1-t}{t} \end{cases}.$$

First, assume  $\bar{m} \leq \mu - t^{-1}(1 - t)(1 - \mu)$ , which is equivalent to

$$t \geq \frac{1 - \mu}{1 - \bar{m}}.$$

Then,  $r^*(m) = 0$  for each  $m \leq \bar{m}$ , so that the incumbent has the ex-ante expected payoff of

$$u(m) = \mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m + (1 - \mathbb{E}[\theta])(1 - m)(1 - (1 + c_I)t),$$

which is strictly increasing in  $m$ . Hence, it is optimal for the incumbent to choose

$$m = \bar{m} = \min \left( \mu - (1 - \mu) \frac{1-t}{t}, \bar{m} \right).$$

Second, assume  $\bar{m} > \mu - t^{-1}(1-t)(1-\mu)$ , which is equivalent to

$$t < \frac{1-\mu}{1-\bar{m}}.$$

In this case, Lemma 3 implies that the incumbent has two qualitatively different choices:  $m > \mu - t^{-1}(1-t)(1-\mu)$  or  $m \leq \mu - t^{-1}(1-t)(1-\mu)$ . We prove the proposition by three steps. First, derive the largest ex-ante expected payoff the incumbent can get by  $m > \mu - t^{-1}(1-t)(1-\mu)$ ; second, derive the largest ex-ante expected payoff the incumbent gains by  $m \leq \mu - t^{-1}(1-t)(1-\mu)$ ; and third, compare the two payoffs.

Suppose the incumbent chooses  $m > \mu - t^{-1}(1-t)(1-\mu)$ , then he has the ex-ante expected payoff

$$u(m) = \mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m - (c_I \mathbb{E}[\theta] + (1 + c_I)(1 - \mathbb{E}[\theta])m) \frac{\frac{1}{1+c_I} - t}{1-t},$$

which is strictly increasing in  $m$ . Hence, the maximal payoff the incumbent expects by choosing  $m > \mu - t^{-1}(1-t)(1-\mu)$  is  $u(\bar{m})$ .

Now suppose the incumbent chooses  $m \leq \mu - t^{-1}(1-t)(1-\mu)$ , then he has the ex-ante expected payoff

$$u(m) = \mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m + (1 - \mathbb{E}[\theta])(1 - m)(1 - (1 + c_I)t),$$

which is strictly increasing in  $m$ . Hence, the maximal payoff the incumbent expects by choosing  $m \leq \mu - t^{-1}(1-t)(1-\mu)$  is

$$\begin{aligned} u\left(\mu - (1-\mu)\frac{1-t}{t}\right) &= 1 - (1 + c_I)(1 - \mathbb{E}[\theta])(1 - \mu) \\ &= \mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])\mu - c_I(1 - \mathbb{E}[\theta])(1 - \mu). \end{aligned}$$

Let

$$\begin{aligned} f(t, c_I, \bar{m}) &:= u\left(\mu - (1-\mu)\frac{1-t}{t}\right) - u(\bar{m}) \\ &= (c_I \mathbb{E}[\theta] + (1 + c_I)(1 - \mathbb{E}[\theta])\bar{m}) \frac{\frac{1}{1+c_I} - t}{1-t} \\ &\quad + (1 - \mathbb{E}[\theta])(\mu - \bar{m}) - c_I(1 - \mathbb{E}[\theta])(1 - \mu). \end{aligned}$$

Then, it is optimal for the incumbent to choose  $m = \mu - t^{-1}(1-t)(1-\mu)$  instead of  $m = \bar{m}$  if and only if  $f(t, c_I, \bar{m}) > 0$ .

Because

$$\frac{\partial^2}{\partial c_I^2} f(t, c_I, \bar{m}) = -\frac{1}{(1+c)^3} \frac{2\mathbb{E}[\theta]}{1-t} < 0,$$



which implies that  $f(t, c_I, \bar{m})$  is strictly concave in  $c_I$ , and because

$$\begin{aligned} f\left(1 - \mu, \frac{\mu}{1 - \mu}, \bar{m}\right) &= -(1 - \mathbb{E}[\theta])\bar{m} < 0 \\ f\left(1 - \mu, \frac{\mu - \bar{m}}{1 - \mu}, \bar{m}\right) &= (c_I \mathbb{E}[\theta] + (1 + c_I)(1 - \mathbb{E}[\theta])\bar{m}) \frac{\frac{1}{1+c_I} - t}{1 - t} > 0 \end{aligned}$$

there is a unique

$$\hat{c}_I(\bar{m}) \in \left(\frac{\mu - \bar{m}}{1 - \mu}, \frac{\mu}{1 - \mu}\right)$$

that solves equation

$$f(1 - \mu, \hat{c}_I(\bar{m}), \bar{m}) = 0$$

Then,  $f(1 - \mu, c_I, \bar{m}) > 0$  if and only if  $c < \hat{c}_I(\bar{m})$ .

Suppose  $c \geq \hat{c}_I(\bar{m})$ , then

$$f(t, c_I, \bar{m}) \leq f(1 - \mu, c_I, \bar{m}) \leq 0$$

for each  $t \geq 1 - \mu$ . Hence, it is optimal for the incumbent to choose  $m = \bar{m}$ .

Now suppose  $c < \hat{c}_I(\bar{m})$ , so that  $f(1 - \mu, c_I, \bar{m}) > 0$ . Then, because

$$\frac{\partial}{\partial t} f(t, c_I, \bar{m}) = -(c_I \mathbb{E}[\theta] + (1 + c_I)(1 - \mathbb{E}[\theta])\bar{m}) \frac{c_I}{1 + c_I} \frac{1}{(1 - t)^2} < 0,$$

so that  $f(t, c_I, \bar{m})$  is strictly decreasing in  $t$ , and because  $f(1 - \mu, c_I, \bar{m}) > 0$ , there exists a unique

$$\hat{t}(\bar{m}) \in \left(1 - \mu, \frac{1}{1 + c_I}\right)$$

that solves equation

$$f(\hat{t}(\bar{m}), c_I, \bar{m}) = 0$$

if  $f((1 + c_I)^{-1}, c_I, \bar{m}) < 0$ . Extend the definition of  $\hat{t}(\bar{m})$  by letting  $\hat{t}(\bar{m}) = (1 + c_I)^{-1}$  if  $f((1 + c_I)^{-1}, c_I, \bar{m}) \geq 0$ . Note that by definition,

$$1 - \mu < \hat{t}(\bar{m}) \leq \frac{1}{1 + c_I}.$$

If  $1 - \mu \leq t < \hat{t}(\bar{m})$ , then  $f(1 - \mu, c_I, \bar{m}) > 0$ , so that it is optimal for the incumbent to choose  $m = \mu - t^{-1}(1 - t)(1 - \mu)$ . But if  $\hat{t}(\bar{m}) \leq t < (1 + c_I)^{-1}$ , then

$f(t, c_I, \bar{m}) \leq 0$ , so that it is optimal for the incumbent to choose  $\bar{m}$ . (q.e.d.)

#### A.4. Accountability-Peace Trade-Off

Given  $m, a, r$ , the probability that the weak incumbent survives in office is

$$\begin{aligned} Pr(\text{survive}|\theta = 0) &= m(1-r) + (1-m)(1-t)(1-r)a \\ &= (m + (1-m)(1-t)a)(1-r) \end{aligned}$$

and the ex-ante probability of a confrontation is

$$\begin{aligned} Pr(\text{conflict}) &= (\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])m)r + (1 - \mathbb{E}[\theta])(1 - m)(t + (1 - t)r)a \\ &= (\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])(m + (1 - m)(1 - t)a))r + (1 - \mathbb{E}[\theta])(1 - m)ta. \end{aligned}$$

**Proof of Proposition 4:** Assume  $t \geq (1 + c_I)^{-1}$ , then

$$\begin{aligned} Pr(\text{survive}|\theta = 0) &= \bar{m} \\ Pr(\text{conflict}) &= 0, \end{aligned}$$

which readily proves the claim.

Now assume  $t < (1 + c_I)^{-1}$ . There are three possible cases of  $Pr(\text{survive}|\theta = 0)$  and  $Pr(\text{conflict})$ . First,

$$\begin{aligned} Pr(\text{survive}|\theta = 0) &= \frac{c_I}{1 + c_I} \frac{\mu}{1 - t} \\ Pr(\text{conflict}) &= (\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])\mu) \frac{\frac{1}{1+c_I} - t}{1 - t} + (1 - \mathbb{E}[\theta])(\mu - \bar{m}) \frac{t}{1 - t}, \end{aligned}$$

which is the case if  $c_I \geq \hat{c}_I(\bar{m})$  or if  $c_I < \hat{c}_I(\bar{m})$  and  $t \notin [1 - \mu, \hat{t}(\bar{m})]$ . In this case,  $Pr(\text{survive}|\theta = 0)$  is independent to  $\bar{m}$  and  $Pr(\text{conflict})$  is strictly decreasing in  $\bar{m}$ . Second,

$$\begin{aligned} Pr(\text{survive}|\theta = 0) &= \mu \\ Pr(\text{conflict}) &= (1 - \mathbb{E}[\theta])(1 - \mu), \end{aligned}$$

which is the case if  $c_I \leq (1 - \mu)^{-1}(\mu - \bar{m})$  and  $1 - \mu \leq t < (1 - \bar{m})^{-1}(1 - \mu)$  or if  $(1 - \mu)^{-1}(\mu - \bar{m}) < c_I < \hat{c}_I(\bar{m})$  and  $1 - \mu \leq t < \hat{t}(\bar{m})$ . In this case, the two quantities are independent to  $\bar{m}$ . Third,

$$\begin{aligned} Pr(\text{survive}|\theta = 0) &= \bar{m} + (1 - \bar{m})(1 - t) \\ Pr(\text{conflict}) &= (1 - \mathbb{E}[\theta])(1 - \bar{m})t, \end{aligned}$$

which is the case if  $c_I \leq (1 - \mu)^{-1}(\mu - \bar{m})$  and  $t \geq (1 - \bar{m})^{-1}(1 - \mu)$ . In this case,  $Pr(survive|\theta = 0)$  is increasing in  $\bar{m}$  while  $Pr(conflict)$  is decreasing in  $\bar{m}$ . Hence, the statement of the proposition holds for all these cases. (q.e.d.)

**Proof of Proposition 5:** The claim holds trivially if  $t \geq (1 + c_I)^{-1}$ . Now assume  $t < (1 + c_I)^{-1}$ .

Then, there are three possible cases of  $Pr(survive|\theta = 0)$  and  $Pr(conflict)$  as functions of  $t$ . First,

$$Pr(survive|\theta = 0) = \frac{c_I}{1 + c_I} \frac{\mu}{1 - t}$$

$$Pr(conflict) = (\mathbb{E}[\theta] + (1 - \mathbb{E}[\theta])\mu) \frac{\frac{1}{1+c_I} - t}{1 - t} + (1 - \mathbb{E}[\theta])(\mu - \bar{m}) \frac{t}{1 - t},$$

which is the case if  $c_I \geq \hat{c}_I(\bar{m})$  or if  $c_I < \hat{c}_I(\bar{m})$  and  $t \notin [1 - \mu, \hat{t}(\bar{m})]$ . In this case,  $Pr(survive|\theta = 0)$  is increasing in  $t$ . Moreover, the derivative of  $Pr(conflict)$  with respect to  $t$  is

$$\frac{1 - \mathbb{E}[\theta]}{(1 - t)^2} \left( \mu - \left( \mu + \frac{\mathbb{E}[\theta]}{1 - \mathbb{E}[\theta]} \right) \frac{1}{1 + c_I} - \bar{m} \right),$$

which is non-positive if and only if

$$\bar{m} \geq \mu - \left( \mu + \frac{\mathbb{E}[\theta]}{1 - \mathbb{E}[\theta]} \right) \frac{1}{1 + c_I}.$$

Hence,  $Pr(conflict)$  is decreasing in  $t$  as long as  $\bar{m}$  is large enough. Second,

$$Pr(survive|\theta = 0) = \mu$$

$$Pr(conflict) = (1 - \mathbb{E}[\theta])(1 - \mu),$$

which is the case if  $c_I \leq (1 - \mu)^{-1}(\mu - \bar{m})$  and  $1 - \mu \leq t < (1 - \bar{m})^{-1}(1 - \mu)$  or if  $(1 - \mu)^{-1}(\mu - \bar{m}) < c_I < \hat{c}_I(\bar{m})$  and  $1 - \mu \leq t < \hat{t}(\bar{m})$ . In this case, the two quantities are independent to  $t$ . Third,

$$Pr(survive|\theta = 0) = \bar{m} + (1 - \bar{m})(1 - t)$$

$$Pr(conflict) = (1 - \mathbb{E}[\theta])(1 - \bar{m})t,$$

which is the case if  $c_I \leq (1 - \mu)^{-1}(\mu - \bar{m})$  and  $t \geq (1 - \bar{m})^{-1}(1 - \mu)$ . In this case,  $Pr(survive|\theta = 0)$  is decreasing in  $t$  while  $Pr(conflict)$  is increasing in  $t$ . (q.e.d.)

## B. Generalization

All aspects of the model remain the same except that

$$Pr(s = 1|A = 1, v) = t_v$$

with  $t_0 > t_1$ . In the main text, we discussed only the case with  $t_1 = 0$ , here we show that the same equilibrium properties hold with a general  $t_1 < t_0$ .

The incumbent has posterior beliefs

$$\begin{aligned}\mathbb{E}_{\mathbf{m}}[\theta|v = 1] &= \frac{m_1\mathbb{E}[\theta]}{m_1\mathbb{E}[\theta] + m_0(1 - \mathbb{E}[\theta])}, \\ \mathbb{E}_{\mathbf{m}}[\theta|v = 0] &= \frac{(1 - m_1)\mathbb{E}[\theta]}{(1 - m_1)\mathbb{E}[\theta] + (1 - m_0)(1 - \mathbb{E}[\theta])}.\end{aligned}$$

The opposition has posterior beliefs

$$\begin{aligned}\mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] &= \left(1 + \frac{(1 - t_1)a_1m_0 + (1 - t_0)a_0(1 - m_0)}{(1 - t_1)a_1m_1 + (1 - t_0)a_0(1 - m_1)} \frac{1 - \mathbb{E}[\theta]}{\mathbb{E}[\theta]}\right)^{-1}, \\ \mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] &= \left(1 + \frac{t_1a_1m_0 + t_0a_0(1 - m_0)}{t_1a_1m_1 + t_0a_0(1 - m_1)} \frac{1 - \mathbb{E}[\theta]}{\mathbb{E}[\theta]}\right)^{-1}.\end{aligned}$$

Obviously,  $a_1 = 1$ . Let  $a_0 = a$  represent the ex-post strategy of the incumbent. Hence,

$$\begin{aligned}\mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] &= \left(1 + \frac{m_0 + \frac{1-t_0}{1-t_1}a(1 - m_0)}{m_1 + \frac{1-t_0}{1-t_1}a(1 - m_1)} \frac{1 - \mathbb{E}[\theta]}{\mathbb{E}[\theta]}\right)^{-1}, \\ \mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] &= \left(1 + \frac{m_0 + \frac{t_0}{t_1}a(1 - m_0)}{m_1 + \frac{t_0}{t_1}a(1 - m_1)} \frac{1 - \mathbb{E}[\theta]}{\mathbb{E}[\theta]}\right)^{-1}.\end{aligned}$$

Note that

$$\mathbb{E}_{\mathbf{m}}[\theta|v = 0] \leq \mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] \leq \mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] \leq \mathbb{E}_{\mathbf{m}}[\theta|v = 1]$$

and the inequalities hold strictly if  $m_0 < m_1$  and  $a > 0$ .

### Step 1

**Lemma B.1:** In equilibrium,  $\max(r_0, r_1) > 0$  and  $\min(r_0, r_1) < 1$ .

Proof: First, assume that the incumbent chooses  $\mathbf{m}$  in equilibrium that induces an equilibrium path on which  $r_0 = r_1 = 0$ . Then, it is optimal for the incumbent to

choose  $a = 1$ . But this in turn implies that

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] = \left(1 + \frac{m_0 + \frac{t_0}{t_1}(1 - m_0)}{m_1 + \frac{t_0}{t_1}(1 - m_1)} \frac{1 - \mathbb{E}[\theta]}{\mathbb{E}[\theta]}\right)^{-1} < \mathbb{E}[\theta] < 1 - c_O,$$

so that  $r_1 = 1$ , a contradiction. Hence, it must be true that  $\max(r_0, r_1) > 0$ .

Second, assume that the incumbent chooses  $\mathbf{m}$  in equilibrium that induces an equilibrium path on which  $r_0 = r_1 = 1$ . Then, the ex-ante expected payoff of the incumbent is no larger than  $\mathbb{E}[\theta](1 - c_I)$ . Now suppose the incumbent has  $\mathbf{m}' = (0, 1)$  and let  $\mathbf{r}' = (r'_0, r'_1)$  denote the equilibrium strategy  $\mathbf{m}'$  induces. Assume  $r'_0 = r'_1 = 1$ , then it is optimal for the incumbent to choose  $a = 0$ . This in turn implies that

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] = \mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] = 1 > 1 - c_O,$$

so that  $r'_0 = r'_1 = 0$ , a contradiction. Hence,  $\min(r_0, r_1) < 1$ . It follows that by choosing  $\mathbf{m}'$ , the incumbent obtains the ex-ante expected payoff of

$$\mathbb{E}[\theta] (1 - (t_1 r_1 + (1 - t_1) r_0) c_I) > \mathbb{E}[\theta](1 - c_I).$$

This contradicts that  $\mathbf{m}$  is in equilibrium. Hence,  $\min(r_0, r_1) < 1$ . (q.e.d.)

Define

$$\mu := \frac{c_O}{1 - c_O} \frac{\mathbb{E}[\theta]}{1 - \mathbb{E}[\theta]}.$$

**Lemma B.2:** In equilibrium,  $m_0 \leq \mu m_1$ .

Proof: Assume otherwise. Then,

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] \leq \mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] \leq \mathbb{E}_{\mathbf{m}}[\theta|v = 1] < 1 - c_O,$$

which implies that it is optimal for the opposition to choose  $r_0 = r_1 = 1$ . But this contradicts the previous lemma. (q.e.d.)

Define

$$\alpha(\mathbf{m}) := \frac{\mu m_1 - m_0}{1 - \mu + \mu m_1 - m_0}.$$

**Lemma B.3:** In equilibrium,

$$\frac{t_1}{t_0} \alpha(\mathbf{m}) \leq a \leq \frac{1 - t_1}{1 - t_0} \alpha(\mathbf{m}).$$

Proof: First, assume that  $a < (t_1/t_0)\alpha(\mathbf{m})$ , then

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] \geq \mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] > 1 - c_O,$$

which implies that  $r_0 = r_1 = 0$ . But this in turn implies that it is optimal for the incumbent to choose  $a = 1$ , a contradiction to  $a < (t_1/t_0)\alpha(\mathbf{m}) < 1$ . Hence, it must be true that  $a \geq (t_1/t_0)\alpha(\mathbf{m})$ .

Second, assume that  $a > ((1 - t_1)/(1 - t_0))\alpha(\mathbf{m})$ , then

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] \leq \mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] < 1 - c_O,$$

which implies that  $r_0 = r_1 = 1$ , a contradiction. (q.e.d.)

## Step 2

Define

$$\gamma(\mathbf{m}) := \left( \frac{(1 - m_0)(1 - \mathbb{E}[\theta])}{(1 - m_1)\mathbb{E}[\theta] + (1 - m_0)(1 - \mathbb{E}[\theta])} + c_I \right)^{-1}.$$

**Lemma B.4:** If  $m_0 < \mu m_1$ , on the equilibrium path,

$$r_1^*(\mathbf{m}) = \begin{cases} \frac{\gamma(\mathbf{m})}{t_0}, & t_0 \geq \gamma(\mathbf{m}) \\ 1, & t_0 < \gamma(\mathbf{m}) \end{cases}.$$

Proof: Note that  $m_0 < \mu m_1$  implies that  $a \geq (t_1/t_0)\alpha(\mathbf{m}) > 0$ , which in turn implies that  $r_1 \geq r_0$ , so that  $r_1 = \max(r_0, r_1) > 0$ .

First, suppose  $t_0 \geq \gamma(\mathbf{m})$ . Assume that  $r_1 > \gamma(\mathbf{m})/t_0$ , then

$$(1 - t_0)r_0 + t_0r_1 > \gamma(\mathbf{m}),$$

so that it is optimal for the incumbent to choose  $a = 0$ , a contradiction. Assume that  $r_1 < \gamma(\mathbf{m})/t_0 \leq 1$ . Then,  $0 < r_1 < 1$  and

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] > \mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] = 1 - c_O,$$

so that  $r_0 = 0$ . It follows that

$$(1 - t_0)r_0 + t_0r_1 < \gamma(\mathbf{m}),$$

so that it is optimal for the incumbent to choose  $a = 1$ . But  $a = 1$  implies that

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] < \mathbb{E}[\theta] < 1 - c_O,$$

which in turn implies that  $r_1 = 1$ , a contradiction to  $r_1 < \gamma(\mathbf{m})/t_0$ . Hence, it must be true that  $r_1 = \gamma(\mathbf{m})/t_0$ .

Second, suppose  $t_0 < \gamma(\mathbf{m})$ . Assume that  $r_1 < 1$ . Then,  $0 < r_1 < 1$  and

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] > \mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] \geq 1 - c_O,$$

so that  $r_0 = 0$ . But then,

$$(1 - t_0)r_0 + t_0r_1 < \gamma(\mathbf{m}),$$

so that it is optimal for the incumbent to choose  $a = 1$ . But  $a = 1$  implies that

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] < \mathbb{E}[\theta] < 1 - c_O,$$

which in turn implies that  $r_1 = 1$ , a contradiction to  $r_1 < 1$ . Hence, it must be true that  $r_1 = 1$ . (q.e.d.)

**Lemma B.5:** If  $m_0 < \mu m_1$ , on the equilibrium path,

$$r_0^*(\mathbf{m}) = \begin{cases} 0, & t_0 \geq \min(\gamma(\mathbf{m}), 1 - (1 - t_1)\alpha(\mathbf{m})) \\ \frac{\gamma(\mathbf{m}) - t_0}{1 - t_0}, & t_0 < \min(\gamma(\mathbf{m}), 1 - (1 - t_1)\alpha(\mathbf{m})) \end{cases}.$$

Proof: First, suppose  $t_0 \geq \gamma(\mathbf{m})$ , then  $r_1 = \gamma(\mathbf{m})/t_0$ . Assume  $r_0 > 0$ , then

$$(1 - t_0)r_0 + t_0r_1 > \gamma(\mathbf{m}),$$

so that it is optimal for the incumbent to choose  $a = 0$ , a contradiction. Hence, it must be true that  $r_0 = 0$ .

Second, suppose  $t_0 \geq 1 - (1 - t_1)\alpha(\mathbf{m})$ , so that

$$\frac{1 - t_1}{1 - t_0}\alpha(\mathbf{m}) \geq 1.$$

Then, for any  $0 \leq a \leq 1$ ,

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 0, A = 1] \geq 1 - c_O,$$

so that it is optimal for the opposition to choose  $r_0 = 0$ .

Third, suppose  $t_0 < \gamma(\mathbf{m})$  and  $t_0 < 1 - (1 - t_1)\alpha(\mathbf{m})$ , then  $r_1 = 1$ . Assume that  $r_0 > (\gamma(\mathbf{m}) - t_0)/(1 - t_0)$ , then

$$(1 - t_0)r_0 + t_0r_1 > \gamma(\mathbf{m}),$$

so that it is optimal for the incumbent to choose  $a = 0$ , a contradiction. Assume that

$r_0 < (\gamma(\mathbf{m}) - t_0)/(1 - t_0)$ , then

$$(1 - t_0)r_0 + t_0r_1 < \gamma(\mathbf{m}),$$

so that it is optimal for the incumbent to choose  $a = 1$ . But  $a = 1$  implies that

$$\mathbb{E}_{\mathbf{m},a}[\theta|s = 1, A = 1] = \left(1 + \frac{m_0 + \frac{1-t_0}{1-t_1}(1-m_0)}{m_1 + \frac{1-t_0}{1-t_1}(1-m_1)} \frac{1 - \mathbb{E}[\theta]}{\mathbb{E}[\theta]}\right)^{-1} < 1 - c_O,$$

where the second inequality is due to  $t_0 < 1 - (1 - t_1)\alpha(\mathbf{m})$ , which in turn implies that  $r_0 = 1$ , a contradiction. Hence,  $r_0 = (\gamma(\mathbf{m}) - t_0)/(1 - t_0)$ . *(q.e.d.)*

Note that because the equilibrium correspondence is upper hemicontinuous,  $\mathbf{r}^*(\mathbf{m}) = (r_0^*(\mathbf{m}), r_1^*(\mathbf{m}))$  remains to be in subgame equilibrium following  $\mathbf{m}$  such that  $m_0 \leq \mu m_1$ . Then, the above three lemmas imply that for any  $\mathbf{m}$  such that  $m_0 \leq \mu m_1$ ,  $r_0^*(\mathbf{m}) < r_1^*(\mathbf{m})$ .

### Step 3

**Lemma B.6:** In equilibrium,  $m_1 = 1$ .

Proof: The ex-ante expected payoff of the incumbent is

$$\begin{aligned} U(\mathbf{m}, \mathbf{r}) &:= (m_1 \mathbb{E}[\theta] + m_0 (1 - \mathbb{E}[\theta])) \\ &\times \left(1 - ((1 - t_1)r_0 + t_1r_1) \left(\frac{m_0 (1 - \mathbb{E}[\theta])}{m_1 \mathbb{E}[\theta] + m_0 (1 - \mathbb{E}[\theta])} + c_I\right)\right) \\ &+ ((1 - m_1)\mathbb{E}[\theta] + (1 - m_0) (1 - \mathbb{E}[\theta])) \\ &\times \max\left(0, 1 - ((1 - t_0)r_0 + t_0r_1) \left(\frac{(1 - m_0) (1 - \mathbb{E}[\theta])}{(1 - m_1)\mathbb{E}[\theta] + (1 - m_0) (1 - \mathbb{E}[\theta])} + c_I\right)\right). \end{aligned}$$

Note that  $U(\mathbf{m}, \mathbf{r})$  is strictly decreasing in  $r_0$  and  $r_1$  and

$$\frac{\partial}{\partial m_1} U(m_0, m_1, r_0, r_1) = (t_0 - t_1)(r_1 - r_0)c_I > 0$$

as long as  $r_0 < r_1$ . Consider  $\mathbf{m}$  such that  $m_0 \leq \mu m_1$  and  $m_1 < 1$ . Let  $m'_1 > m_1$ , so that  $m_0 < \mu m'_1$ . According to the lemmas of the previous step,  $r_s^*(m_0, m_1) \geq r_s^*(m_0, m'_1)$  for each  $s = 0, 1$ . Then,

$$\begin{aligned} U(m_0, m_1, r_0^*(m_0, m_1), r_1^*(m_0, m_1)) &\leq U(m_0, m_1, r_0^*(m_0, m'_1), r_1^*(m_0, m'_1)) \\ &< U(m_0, m'_1, r_0^*(m_0, m'_1), r_1^*(m_0, m'_1)). \end{aligned}$$

Thus, the incumbent always has a strictly larger ex-ante expected payoff on the equilibrium path by increasing  $m_1$ . Therefore,  $m_1 = 1$  in equilibrium. *(q.e.d.)*



Given  $m_1 = 1$ , we let  $m_0 = m$  denote the ex-ante strategy of the incumbent, then

$$\begin{aligned}\alpha(m, 1) &= \frac{\mu - m}{1 - m} \\ \gamma(m, 1) &= \frac{1}{1 + c_I}.\end{aligned}$$

With a bit abuse of notation, we let

$$(r_0^*(m), r_1^*(m)) = \begin{cases} \left( \frac{\frac{1}{1+c_I} - t_0}{1-t_0}, 1 \right), & t_0 < \min \left( \frac{1}{1+c_I}, 1 - (1-t_1) \frac{\mu-m}{1-m} \right) \\ (0, 1), & 1 - (1-t_1) \frac{\mu-m}{1-m} \leq t_0 < \frac{1}{1+c_I} \\ \left( 0, \frac{1}{t_0} \frac{1}{1+c_I} \right), & t_0 \geq \frac{1}{1+c_I} \end{cases}.$$

denote the subgame equilibrium strategy of the opposition given that the incumbent has chosen  $\mathbf{m} = (m, 1)$  ex ante.

**Lemma B.7:** If the incumbent chooses  $\mathbf{m} = (m, 1)$  ex ante, on the equilibrium path,

$$a^*(m) = \begin{cases} \frac{1-t_1}{1-t_0} \frac{\mu-m}{1-m}, & t_0 < \min \left( \frac{1}{1+c_I}, 1 - (1-t_1) \frac{\mu-m}{1-m} \right) \\ 1, & 1 - (1-t_1) \frac{\mu-m}{1-m} \leq t_0 < \frac{1}{1+c_I} \\ \frac{t_1}{t_0} \frac{\mu-m}{1-m}, & t_0 \geq \frac{1}{1+c_I} \end{cases}.$$

Proof: First, suppose

$$t_0 < \min \left( \frac{1}{1+c_I}, 1 - (1-t_1) \frac{\mu-m}{1-m} \right).$$

Then,  $0 < r_0^*(m) < 1$ , so that the opposition is indifferent after observing  $s = 0$ , which implies that  $\mathbb{E}_{m,a}[\theta | s = 0, A = 1] = 1 - c_O$  and solves

$$a = \frac{1 - t_1}{1 - t_0} \frac{\mu - m}{1 - m}.$$

Second, suppose

$$1 - (1 - t_1) \frac{\mu - m}{1 - m} \leq t_0 < \frac{1}{1 + c_I},$$

then  $r_0^*(m) = 0$  and  $r_1^*(m) = 1$ , so that

$$(1 - t_0)r_0^*(m) + t_0r_1^*(m) = t_0 < \frac{1}{1 + c_I},$$

which implies that it is optimal for the incumbent to choose  $a = 1$ .

Third, suppose  $t_0 \geq 1/(1 + c_I)$ . Then,  $0 < r_1^*(m) \leq 1$  and the second inequality holds for all  $t_0 > 1/(1 + c_I)$ , so that the opposition is indifferent after observing  $s = 1$ , which implies that  $\mathbb{E}_{m,a}[\theta|s = 1, A = 1] = 1 - c_O$  and solves

$$a = \frac{t_1 \mu - m}{t_0 (1 - m)}.$$

(*q.e.d.*)

#### Step 4

Let

$$V(m) := U(m, 1, r_0^*(m), r_1^*(m))$$

be the ex-ante expected payoff of the incumbent on the equilibrium path when he chooses  $\mathbf{m} = (m, 1)$ .

**Lemma B.8:** If  $t_0 < \min(1/(1 + c_I), 1 - (1 - t_1)\mu)$  or  $t_0 \geq 1/(1 + c_I)$ , it is optimal for the incumbent to choose  $m = \bar{m}$  ex ante.

Proof: First, suppose  $t_0 < \min(1/(1 + c_I), 1 - (1 - t_1)\mu)$ , then

$$\begin{aligned} r_0^*(m) &= \frac{\frac{1}{1+c_I} - t_0}{1 - t_0} \\ r_1^*(m) &= 1. \end{aligned}$$

It follows that

$$\begin{aligned} V(m) &= (\mathbb{E}[\theta] + m(1 - \mathbb{E}[\theta])) \\ &\quad \times \left( 1 - \left( (1 - t_1) \frac{\frac{1}{1+c_I} - t_0}{1 - t_0} + t_1 \right) \left( \frac{m(1 - \mathbb{E}[\theta])}{\mathbb{E}[\theta] + m(1 - \mathbb{E}[\theta])} + c_I \right) \right) \\ &= \mathbb{E}[\theta] + m(1 - \mathbb{E}[\theta]) - \left( (1 - t_1) \frac{\frac{1}{1+c_I} - t_0}{1 - t_0} + t_1 \right) (m(1 - \mathbb{E}[\theta])(1 + c_I) + \mathbb{E}[\theta]c_I) \end{aligned}$$

and

$$V'(m) = \frac{(t_0 - t_1)c_I}{1 - t_0} (1 - \mathbb{E}[\theta]) > 0.$$

Hence, it is optimal for the incumbent to choose  $m = \bar{m}$ .

Second, suppose  $t_0 \geq 1/(1 + c_I)$ , then

$$\begin{aligned} r_0^*(m) &= 0 \\ r_1^*(m) &= \frac{1}{t_0} \frac{1}{1 + c_I}. \end{aligned}$$

It follows that

$$\begin{aligned} V(m) &= (\mathbb{E}[\theta] + m(1 - \mathbb{E}[\theta])) \\ &\quad \times \left( 1 - \frac{t_1}{t_0} \frac{1}{1 + c_I} \left( \frac{m(1 - \mathbb{E}[\theta])}{\mathbb{E}[\theta] + m(1 - \mathbb{E}[\theta])} + c_I \right) \right) \\ &= \mathbb{E}[\theta] + m(1 - \mathbb{E}[\theta]) - \frac{t_1}{t_0} \frac{1}{1 + c_I} (m(1 - \mathbb{E}[\theta])(1 + c_I) + \mathbb{E}[\theta]c_I) \end{aligned}$$

and

$$V'(m) = \left( 1 - \frac{t_1}{t_0} \right) (1 - \mathbb{E}[\theta]) > 0.$$

Hence, it is optimal for the incumbent to choose  $m = \bar{m}$ . (q.e.d.)

**Proposition B.1:** The game has a unique equilibrium. In this equilibrium, there are two uniquely defined thresholds  $\tilde{c}_I(\bar{m}, t_1)$  and  $\tilde{t}_0(c_I, \bar{m}, t_1)$  such that

$$\begin{aligned} \tilde{c}_I(\bar{m}, t_1) &\in \left( \frac{(1 - t_1) \frac{\mu - \bar{m}}{1 - \bar{m}}}{1 - (1 - t_1) \frac{\mu - \bar{m}}{1 - \bar{m}}}, \frac{(1 - t_1)\mu}{1 - (1 - t_1)\mu} \right) \\ \tilde{t}_0(c_I, \bar{m}, t_1) &\in \left[ 1 - (1 - t_1)\mu, \frac{1}{1 + c_I} \right] \end{aligned}$$

and the incumbent chooses  $\mathbf{m}^* = (m^*, 1)$  ex ante, where

$$m^* = \begin{cases} \min \left( \bar{m}, \mu - (1 - \mu) \frac{1 - t_0}{t_0 - t_1} \right), & c_I < \tilde{c}_I(\bar{m}, t_1) \\ \bar{m}, & 1 - (1 - t_1)\mu \leq t_0 < \tilde{t}_0(c_I, \bar{m}, t_1) \\ \bar{m}, & \text{otherwise} \end{cases}.$$

Proof: By the previous lemma, the claim holds if  $t_0 < \min(1/(1 + c_I), 1 - (1 - t_1)\mu)$  or  $t_0 \geq 1/(1 + c_I)$ . We only have to prove the case where

$$1 - (1 - t_1)\mu \leq t_0 < \frac{1}{1 + c_I},$$

which necessitates

$$c_I < \frac{(1-t_1)\mu}{1-(1-t_1)\mu}.$$

Then,

$$r_0^*(m) = \begin{cases} 0, & m \leq \mu - (1-\mu)\frac{1-t_0}{t_0-t_1} \\ \frac{\frac{1}{1+c_I}-t_0}{1-t_0}, & m > \mu - (1-\mu)\frac{1-t_0}{t_0-t_1} \end{cases}$$

and  $r_1^*(m) = 1$ .

Assume  $\bar{m} \leq \mu - (1-\mu)(1-t_0)/(t_0-t_1)$ , which is equivalent to

$$t_0 \geq 1 - (1-t_1)\frac{\mu - \bar{m}}{1 - \bar{m}}.$$

Then,  $r_0^*(m) = 0$  for each  $m \leq \bar{m}$ , so that

$$\begin{aligned} V(m) &= (\mathbb{E}[\theta] + m(1 - \mathbb{E}[\theta])) \left( 1 - t_1 \left( \frac{m(1 - \mathbb{E}[\theta])}{\mathbb{E}[\theta] + m(1 - \mathbb{E}[\theta])} + c_I \right) \right) \\ &\quad + (1 - m)(1 - \mathbb{E}[\theta])(1 - t_0(1 + c_I)) \\ &= 1 - t_1(m(1 - \mathbb{E}[\theta])(1 + c_I) + \mathbb{E}[\theta]c_I) - t_0(1 - m)(1 - \mathbb{E}[\theta])(1 + c_I) \end{aligned}$$

and

$$V'(m) = (t_0 - t_1)(1 + c_I)(1 - \mathbb{E}[\theta]) > 0.$$

Hence, it is optimal for the incumbent to choose

$$m = \bar{m} = \min \left( \bar{m}, \mu - (1-\mu)\frac{1-t_0}{t_0-t_1} \right).$$

Now assume  $\bar{m} > \mu - (1-\mu)(1-t_0)/(t_0-t_1)$ , which is equivalent to

$$t_0 < 1 - (1-t_1)\frac{\mu - \bar{m}}{1 - \bar{m}}.$$

Then, the incumbent has two different choices:  $m > \mu - (1-\mu)(1-t_0)/(t_0-t_1)$  or  $m \leq \mu - (1-\mu)(1-t_0)/(t_0-t_1)$ . We prove the proposition by three steps. First, we derive the maximal ex-ante expected payoff the incumbent obtains by choosing  $m > \mu - (1-\mu)(1-t_0)/(t_0-t_1)$ ; second, we derive the maximal ex-ante expected payoff the incumbent gets by choosing  $m \leq \mu - (1-\mu)(1-t_0)/(t_0-t_1)$ ; third, we compare the two maximal payoffs.

By choosing some  $m > \mu - (1-\mu)(1-t_0)/(t_0-t_1)$ , the incumbent expects that

$r_0^*(m) = (1/(1 + c_I) - t_0)/(1 - t_0)$  and his ex-ante expected payoff is

$$V(m) = \mathbb{E}[\theta] + m(1 - \mathbb{E}[\theta]) - \left( (1 - t_1) \frac{\frac{1}{1+c_I} - t_0}{1 - t_0} + t_1 \right) (m(1 - \mathbb{E}[\theta])(1 + c_I) + \mathbb{E}[\theta]c_I),$$

which has a derivative

$$V'(m) = \frac{(t_0 - t_1)c_I}{1 - t_0} (1 - \mathbb{E}[\theta]) > 0.$$

Hence, the maximal payoff the incumbent can get from  $m > \mu - (1 - \mu)(1 - t_0)/(t_0 - t_1)$  is that of  $m = \bar{m}$ , which is  $V(\bar{m})$ .

By choosing some  $m \leq \mu - (1 - \mu)(1 - t_0)/(t_0 - t_1)$ , the incumbent expects that  $r_0^*(m) = 0$  and his ex-ante expected payoff is

$$V(m) = 1 - t_1(m(1 - \mathbb{E}[\theta])(1 + c_I) + \mathbb{E}[\theta]c_I) - t_0(1 - m)(1 - \mathbb{E}[\theta])(1 + c_I),$$

which has a derivative

$$V'(m) = (t_0 - t_1)(1 + c_I)(1 - \mathbb{E}[\theta]) > 0.$$

The maximal payoff the incumbent gets from  $m \leq \mu - (1 - \mu)(1 - t_0)/(t_0 - t_1)$  is

$$V\left(\mu - (1 - \mu) \frac{1 - t_0}{t_0 - t_1}\right) = 1 - t_1 c_I \mathbb{E}[\theta] - (1 - \mu + t_1 \mu)(1 + c_I)(1 - \mathbb{E}[\theta]).$$

Now define

$$\begin{aligned} g(t_0, c_I, \bar{m}, t_1) &:= V\left(\mu - (1 - \mu) \frac{1 - t_0}{t_0 - t_1}\right) - V(\bar{m}) \\ &= \left( (1 - t_1) \frac{\frac{1}{1+c_I} - t_0}{1 - t_0} + t_1 \right) (\bar{m}(1 - \mathbb{E}[\theta])(1 + c_I) + \mathbb{E}[\theta]c_I) + (1 - \bar{m})(1 - \mathbb{E}[\theta]) \\ &\quad - t_1 c_I \mathbb{E}[\theta] - (1 - \mu + t_1 \mu)(1 + c_I)(1 - \mathbb{E}[\theta]) \\ &= (\bar{m}(1 - \mathbb{E}[\theta])(1 + c_I) + \mathbb{E}[\theta]c_I)(1 - t_1) \left( \frac{\frac{1}{1+c_I} - t_0}{1 - t_0} \right) \\ &\quad + (1 - \bar{m} - (\mu - \bar{m})(1 - t_1))(1 - \mathbb{E}[\theta]) \left( \frac{(1 - t_1) \frac{\mu - \bar{m}}{1 - \bar{m}}}{1 - (1 - t_1) \frac{\mu - \bar{m}}{1 - \bar{m}}} - c_I \right). \end{aligned}$$

Then, it is optimal for the incumbent to choose  $m = \mu - (1 - \mu)(1 - t_0)/(t_0 - t_1)$  instead of  $\bar{m}$  if and only if  $g(t_0, c_I, \bar{m}, t_1) > 0$ .

Because

$$\frac{\partial}{\partial t_0} g(t_0, c_I, \bar{m}, t_1) = -\frac{(1-t_1)}{(1-t_0)^2} \frac{c_I}{1+c_I} (\bar{m}(1-\mathbb{E}[\theta]) + \mathbb{E}[\theta]c_I) < 0,$$

$g(t_0, c_I, \bar{m}, t_1)$  is strictly decreasing in  $t_0$ . Hence,

$$g(t_0, c_I, \bar{m}, t_1) \leq \underline{g}(c_I, \bar{m}, t_1) := g(1 - (1-t_1)\mu, c_I, \bar{m}, t_1)$$

for all

$$t_0 \geq 1 - (1-t_1)\mu.$$

Note that

$$\begin{aligned} \underline{g}(c_I, \bar{m}, t_1) &= (\bar{m}(1-\mathbb{E}[\theta]) + \mathbb{E}[\theta]c_I) \left(1 - t_1 - \frac{1}{\mu} \frac{c_I}{1+c_I}\right) \\ &\quad + (1 - \bar{m} - (\mu - \bar{m})(1-t_1)) (1 - \mathbb{E}[\theta]) \left(\frac{(1-t_1)^{\frac{\mu-\bar{m}}{1-\bar{m}}}}{1 - (1-t_1)^{\frac{\mu-\bar{m}}{1-\bar{m}}}} - c_I\right) \end{aligned}$$

and

$$\frac{\partial}{\partial c_I^2} \underline{g}(c_I, \bar{m}, t_1) = -\frac{1}{\mu} \frac{2}{(1+c_I)^3} < 0,$$

so that  $\underline{g}(c_I, \bar{m}, t_1)$  is strictly concave in  $c_I$ . Then, because

$$\begin{aligned} \underline{g}\left(\frac{(1-t_1)\mu}{1 - (1-t_1)\mu}, \bar{m}, t_1\right) &= (1 - \bar{m} - (\mu - \bar{m})(1-t_1)) (1 - \mathbb{E}[\theta]) \\ &\quad \times \left(\frac{(1-t_1)^{\frac{\mu-\bar{m}}{1-\bar{m}}}}{1 - (1-t_1)^{\frac{\mu-\bar{m}}{1-\bar{m}}}} - \frac{(1-t_1)\mu}{1 - (1-t_1)\mu}\right) < 0 \\ \underline{g}\left(\frac{(1-t_1)^{\frac{\mu-\bar{m}}{1-\bar{m}}}}{1 - (1-t_1)^{\frac{\mu-\bar{m}}{1-\bar{m}}}}, \bar{m}, t_1\right) &= (\bar{m}(1-\mathbb{E}[\theta]) + \mathbb{E}[\theta]c_I) (1-t_1) \\ &\quad \times \left(1 - \frac{1}{\mu} \frac{\mu - \bar{m}}{1 - \bar{m}}\right) > 0, \end{aligned}$$

there exists a unique

$$\tilde{c}_I(\bar{m}, t_1) \in \left(\frac{(1-t_1)^{\frac{\mu-\bar{m}}{1-\bar{m}}}}{1 - (1-t_1)^{\frac{\mu-\bar{m}}{1-\bar{m}}}}, \frac{(1-t_1)\mu}{1 - (1-t_1)\mu}\right)$$

that solves equation

$$\underline{g}(c_I, \bar{m}, t_1) = 0.$$

Moreover,  $\underline{g}(c_I, \bar{m}, t_1) > 0$  if  $c_I < \tilde{c}_I(\bar{m}, t_1)$  and  $\underline{g}(c_I, \bar{m}, t_1) < 0$  if  $c_I > \tilde{c}_I(\bar{m}, t_1)$ .

First, suppose  $c_I \geq \tilde{c}_I(\bar{m}, t_1)$ . Then,

$$g(t_0, c_I, \bar{m}, t_1) \leq \underline{g}(c_I, \bar{m}, t_1) \leq 0$$

for all  $t_0 \geq 1 - (1 - t_1)\mu$ . Hence, it is optimal for the incumbent to choose  $m = \bar{m}$ .

Second, suppose  $c_I < \tilde{c}_I(\bar{m}, t_1)$ , so that  $\underline{g}(c_I, \bar{m}, t_1) > 0$ . Then, because  $g(t_0, c_I, \bar{m}, t_1)$  is strictly decreasing in  $t$  and because

$$g(1 - (1 - t_1)\mu, c_I, \bar{m}, t_1) = \underline{g}(c_I, \bar{m}, t_1) < 0,$$

there exists a unique

$$\tilde{t}_0(c_I, \bar{m}, t_1) \in \left( 1 - (1 - t_1)\mu, \frac{1}{1 + c_I} \right)$$

that solves equation

$$g(t_0, c_I, \bar{m}, t_1) = 0$$

provided that

$$g\left(\frac{1}{1 + c_I}, c_I, \bar{m}, t_1\right) = (1 - \bar{m} - (\mu - \bar{m})(1 - t_1)) (1 - \mathbb{E}[\theta]) \left( \frac{(1 - t_1)^{\frac{\mu - \bar{m}}{1 - \bar{m}}}}{1 - (1 - t_1)^{\frac{\mu - \bar{m}}{1 - \bar{m}}}} - c_I \right) > 0$$

or equivalently

$$c_I < \frac{(1 - t_1)^{\frac{\mu - \bar{m}}{1 - \bar{m}}}}{1 - (1 - t_1)^{\frac{\mu - \bar{m}}{1 - \bar{m}}}}.$$

Now extend the definition of  $\tilde{t}_0(c_I, \bar{m}, t_1)$  by letting

$$\tilde{t}_0(c_I, \bar{m}, t_1) = \frac{1}{1 + c_I}$$

if

$$c_I \in \left[ \frac{(1 - t_1)^{\frac{\mu - \bar{m}}{1 - \bar{m}}}}{1 - (1 - t_1)^{\frac{\mu - \bar{m}}{1 - \bar{m}}}}, \tilde{c}_I(\bar{m}, t_1) \right).$$

Note that by definition,

$$\tilde{t}_0(c_I, \bar{m}, t_1) \in \left( 1 - (1 - t_1)\mu, \frac{1}{1 + c_I} \right].$$

If  $1 - (1 - t_1)\mu \leq t_0 < \tilde{t}_0(c_I, \bar{m}, t_1)$ , then  $g(t_0, c_I, \bar{m}, t_1) > 0$ , so that it is optimal for the incumbent to choose

$$m = \mu - (1 - \mu) \frac{1 - t_0}{t_0 - t_1} = \min \left( \bar{m}, \mu - (1 - \mu) \frac{1 - t_0}{t_0 - t_1} \right).$$

If  $\tilde{t}_0(c_I, \bar{m}, t_1) \leq t_0 < 1/(1 + c_I)$ , then  $g(t_0, c_I, \bar{m}, t_1) \leq 0$ , so that it is optimal for the incumbent to choose  $m = \bar{m}$ . (q.e.d.)